





- c. The number of reduced-credit lines available for each Domicile for the bid period will be determined using staffing levels set on the 30<sup>th</sup> of the month two months prior to the bid month (e.g. March 30<sup>th</sup> for May). This information will be provided to the MECP and the MEC Scheduling Chair on the 30th of the month two months prior to the bid month (e.g. March 30<sup>th</sup> for May).


**IN WITNESS WHEREOF**, the Company and the Union have executed this Letter of Understanding effective the 30th day of March, 2023.

FOR THE ASSOCIATION OF  
FLIGHT ATTENDANTS-CWA,

FOR HORIZON AIR INDUSTRIES, INC.

By:   
Sara Nelson  
AFA International President

By:   
Shelly Parker  
Vice President, Station Ops and Inflight

By:   
Lisa Davis-Warren  
MEC President

By:   
Kimberley Chaput  
Senior Staff Negotiator